

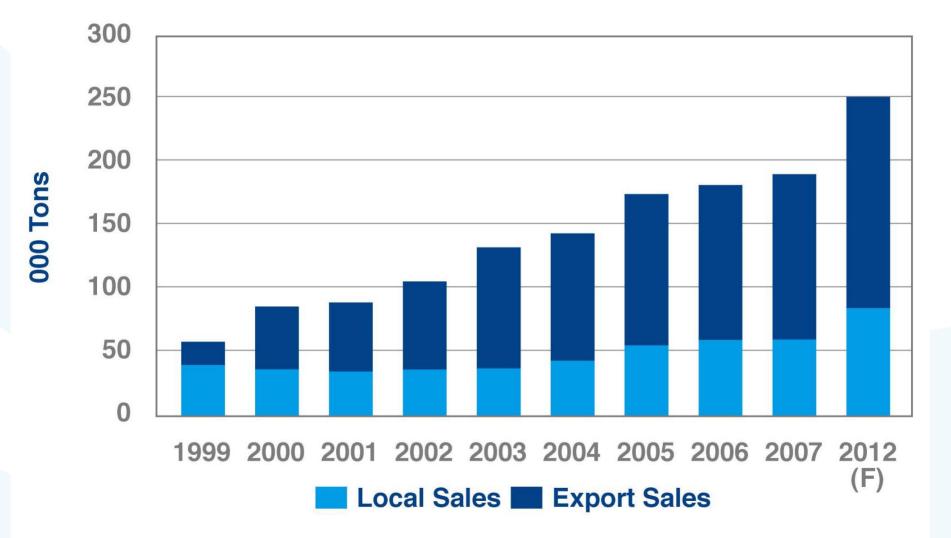
#### Presentation hosted by Afrifocus Securities Date: 23/06/2008

## The Aluminium Value Chain





#### **Rolled Products Sales Growth**

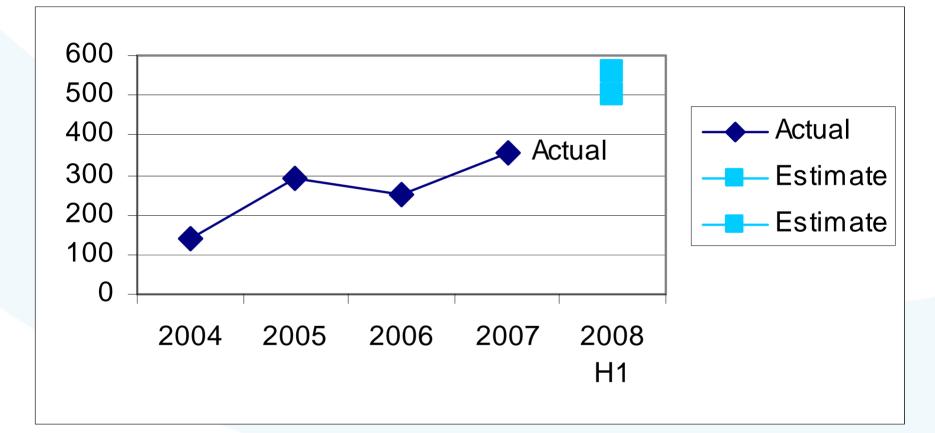


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# LME 3-Month Aluminium Price

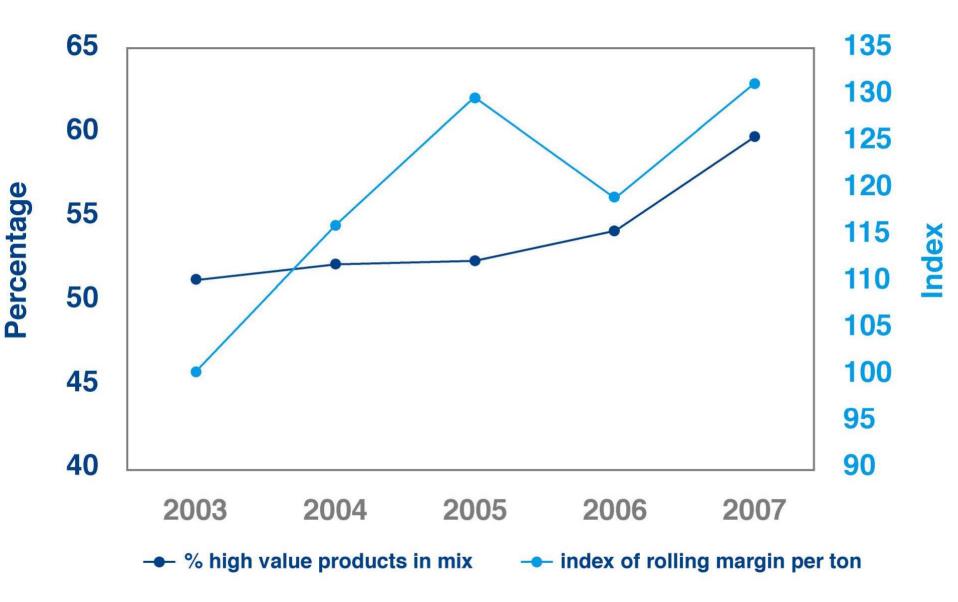


# Underlying Operating Profit

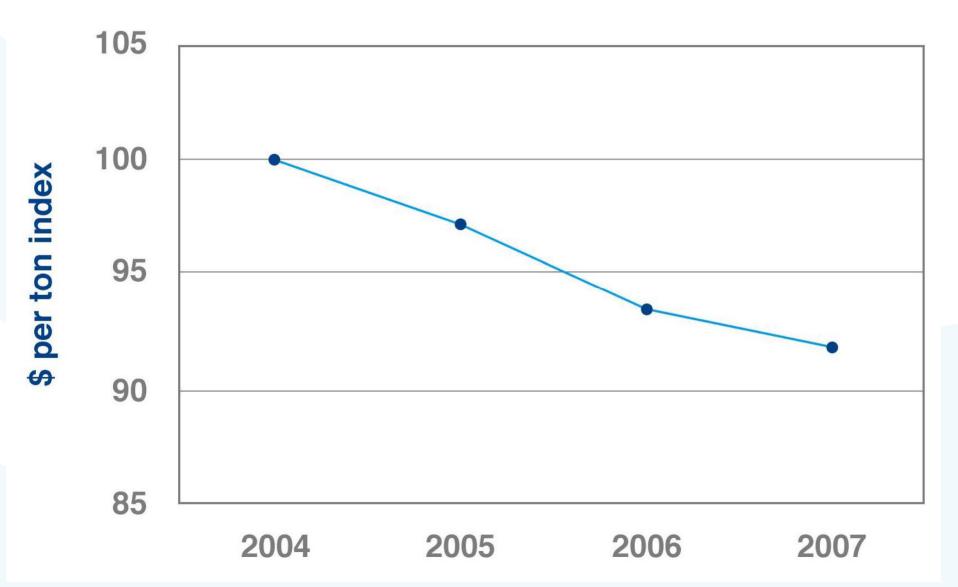




## Mix and Margins



#### **Cost Performance**



## Factors contributing to Hulamin's success

- Operating in an industry with high barriers to entry and dominated by a few major producers
- Having competitive advantages over current global competitors in respect of capacity utilisation, sales mix and operating costs
- Being strategically well positioned in a region where there is an excess of primary metal



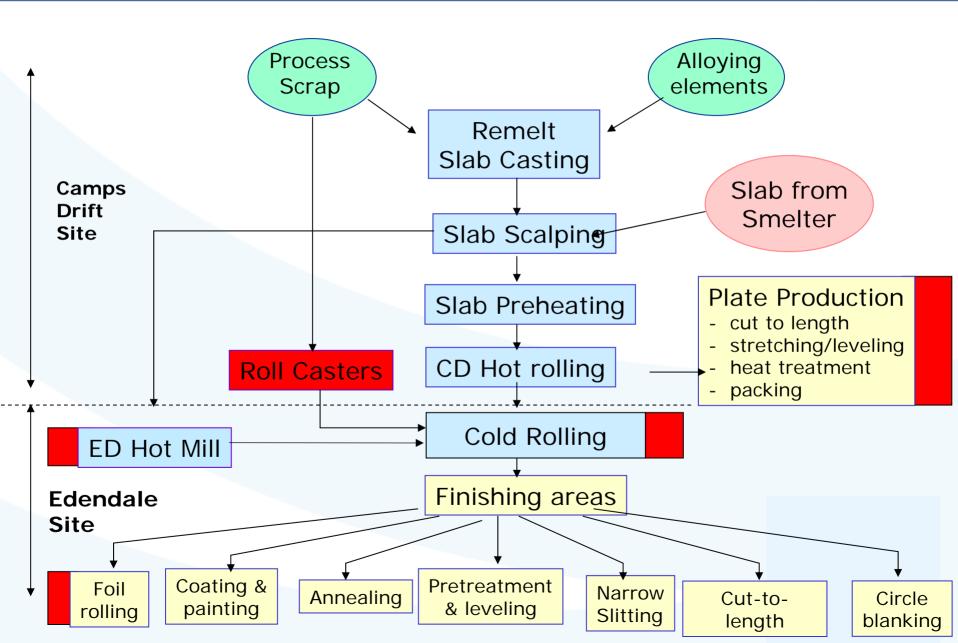
# Closing the ROCE Gap

- Volume growth from current facilities
- Impact of current R950 million expansion
- Further improvements in sales mix
- Routes to market
- Service levels
- Aggressive cost control
- Incremental investment opportunities
- Currency sensitivity





## Rolled Products Typical Process Routes



 Installation of two foil mills with capacity to more than double current foil production thereby increasing the proportion of foil sales in the total mix

## Foil Finishing

 Relocation and expansion of foil finishing facilities to accommodate increased foil mill output

#### Plate Plant Expansion

 Creates capacity to increase the proportion of plate products in the total product mix



#### Twin Roll Casters

 Increases the total Rolled Products capacity and contributes to an improved product mix by allowing more profitable products to be rolled on the Camps Drift Hot Mill

#### Hot and Cold Rolling Upgrades

Creates additional hot and cold rolling capacity



## **Expansion Project**

#### Approximate Budget and Start-up

	<u>Approx. % of</u> <u>Expenditure</u>	<u>Approx.</u> <u>Timing</u>
Foil Rolling	40	Q3 2009
Foil Finishing	20	Largely complete
Plate Expansion	10	Q2 2009
Twin Roll Casters	20	Q4 2008
Hot/Cold Rolling Upgrades	10	Q4 2008



## **Project Status**

- Project remains on schedule and within budget
- 720 contractors on site
- 1.2 Million hours worked without Lost Time Injury
- 82% of total cost committed through orders/ letters of intent
- Imported content secured at R9.96/Euro
- Training activities in process
- Detailed market plans in place for 2009 and beyond
- High confidence in achieving project objectives









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## Twin Roll Casters





#### Twin Roll Casters



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## Twin Roll Caster





## Significant market opportunities

- Global consumption growing at 5%
- Strong regional growth
- Global can stock and transport markets

#### Raw material supply

- Surplus melting ingot in the region
- Rolling slab capacity and availability
- Cost reduction opportunities



## Future Growth Drivers (cont)

#### Incremental enhancements to rolling capacity

- Hot and cold rolling optimisation/expansion
- Competitive capital cost per ton of capacity
- Finishing plants
- Operating cost benefits
- Manpower requirements
- Funding requirements



## Future Growth Drivers (cont)

## <u>Competitive position against established and</u> <u>emerging mills</u>

- Relative scale of operations
- Cost position
- Quality and service
- Product range
- Synergies with selected markets
- Independent status





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